

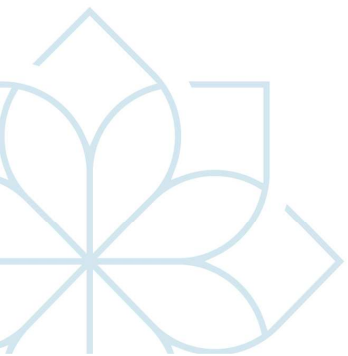
Hanoi, 30.10.2023.

KEY ELEMENTS OF A SUCCESSFUL HORIZON EUROPE PROPOSAL

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EURAXESS Worldwide expert

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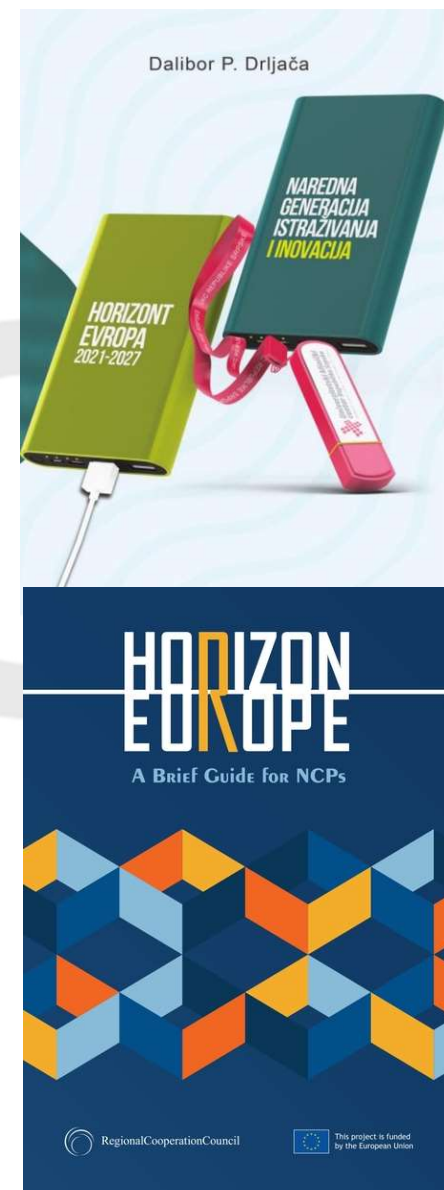
Dr Dalibor P. DRLJACA

EURAXESS Worldwide expert

Expert Associate at University Clinical Centre of Republic of Srpska

Assistant professor at Pan European University APEIRON Banja Luka

- > 15 years experience in Framework programmes
- > 10 active participations in FP6, FP7 and H2020
- National Contact Point and Programme Committee member in FP7 and H2020
- European Commission expert for three years consequently (Southeast Asia and Africa)
- Co-author of two brochures on Horizon 2020 programme (2015)
- Author of the book „Horizon Europe 2021-2027 Next Generation of Research and Innovation“ (2021)
- Author of the brochure „Horizon Europe – A brief guide for NCPs“ (2022)
- Founder of EURAXESS Bosnia and Herzegovina and EURAXESS Africa



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Work programme and Calls for Proposals

- What is Work programme?
- How to read Calls for Proposals?

Aligning proposals with Horizon Europe priorities

- Horizon Europe priorities
- Impact

Consortia building and partnerships

- General rules for participation

A vintage telescope with brass and silver components is mounted on a tripod. It is positioned in the foreground, looking out over a cityscape at dusk. The sky is filled with soft, colorful clouds in shades of blue, orange, and white. The city below is a dense grid of buildings, appearing as a dark, textured expanse. The overall mood is contemplative and forward-looking.

Work Programme and Calls for Proposals

How to understand the Work programme?

Strategic planning document

Work programme

Destination

Call

Topic



What is a Work programme

- Operative document (based on strategic document)
- Made on period of two consecutive years
- All Calls for Proposals that will be published
- Detailed description of all Calls incl. Budget
- Possible updates of the WP – check call for proposals page for updates.



Structure of a Work programme

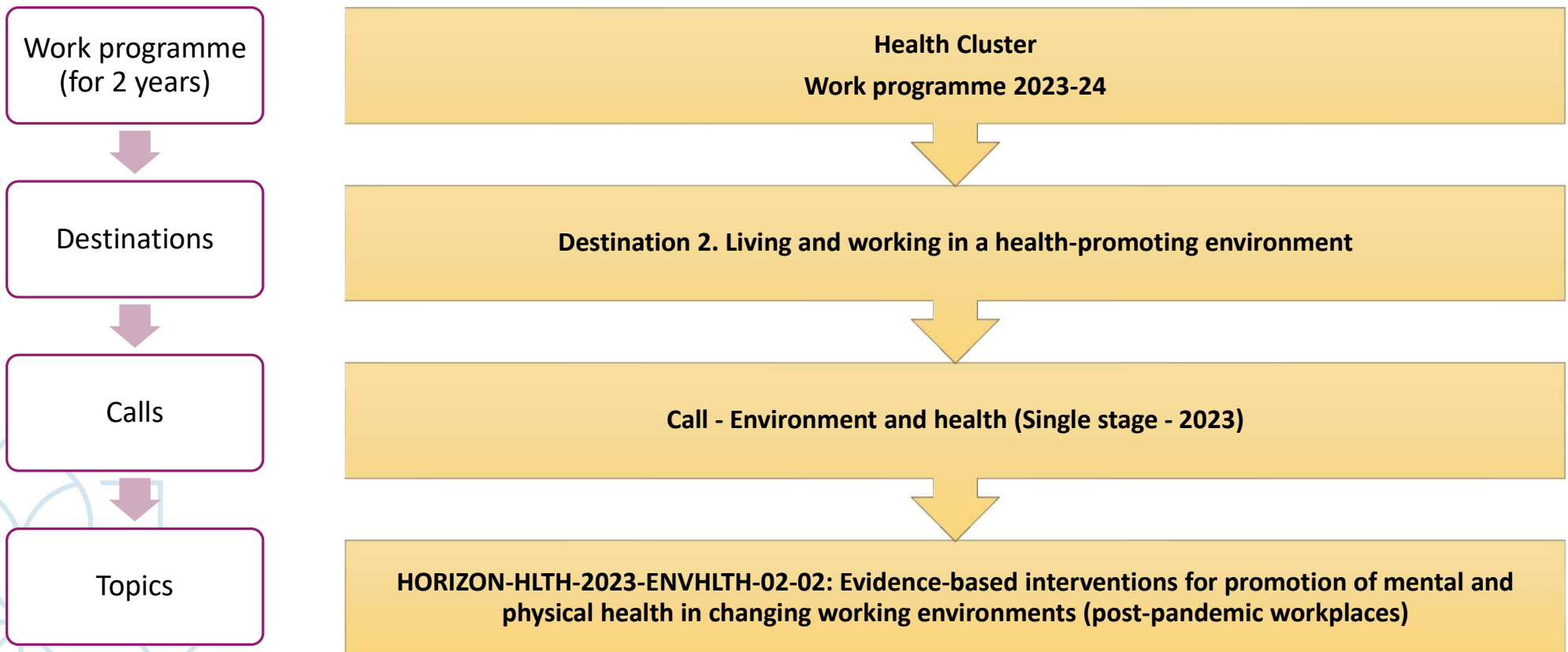




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Example of the Work programme

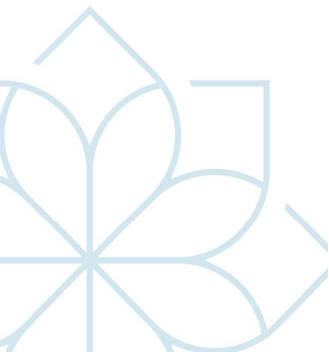
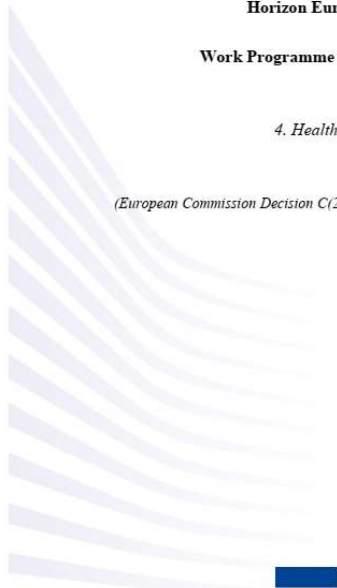


EN

Horizon Europe
Work Programme 2023-2024

4. Health

(European Commission Decision C(2023) 2178 of 31 March 2023)



General information

EU-African Union cooperation on agroforestry management for climate change adaptation and mitigation → **Topic title**

TOPIC ID: HORIZON-CL6-2024-FARM2FORK-01-10 → **Topic identifier**

Grant

General information

Topic description

Destination

Conditions and documents

Partner search announcements

Submit → **Type of action**

Topic related FAQ

Get support

Go back

Submission model

General information

Programme
Horizon Europe Framework Programme (HORIZON) → **Call within the Work Programme**

Call
[Fair, healthy and environmentally-friendly food systems from primary production to consumption \(HORIZON-CL6-2024-FARM2FORK-01\)](#) → **Click to see budget available for topic**

See budget overview

Type of action
HORIZON-RIA HORIZON Research and Innovation Actions

Type of MGA
HORIZON Action Grant Budget-Based [HORIZON-AG]

Deadline model
single-stage

Planned opening date
17 October 2023 → **Formal publishing date**

Deadline date
22 February 2024 17:00:00 Brussels time → **Deadline for submission**

Status
Forthcoming

ExpectedOutcome:
In line with the European Green Deal priorities and the farm to fork strategy for a fair, healthy and environment-friendly food system, and in support of the climate objectives of the African Union (AU) and the EU, the successful proposal will contribute to the AU-EU High Level Policy Dialogue (HLPD) on Science, Technology and Innovation, and its priority on Green Transition (and the respective R&I partnerships on Food and Nutrition Security and Sustainable Agriculture and Climate Change and Sustainable Energy), as well as to the implementation of the short-term actions outlined in the working document of the AU-EU Innovation Agenda, aiming to translate R&I efforts into tangible business, development and employment opportunities in Africa and Europe.

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Topic description – what?

General information

Topic description

Destination

Conditions and documents

Expected Outcome

Submission service

Topic related FAQ

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Topic description

ExpectedOutcome:

In line with the European Green Deal priorities and the farm to fork strategy for a fair, healthy and environment-friendly food system, and in support of the climate objectives of the African Union (AU) and the EU, the successful proposal will contribute to the AU-EU High Level Policy Dialogue (HLPD) on Science, Technology and Innovation, and its priority on Green Transition (and the respective R&I partnerships on Food and Nutrition Security and Sustainable Agriculture and Climate Change and Sustainable Energy), as well as to the implementation of the short-term actions outlined in the working document of the AU-EU Innovation Agenda, aiming to translate R&I efforts into tangible business, development and employment opportunities in Africa and Europe.

Projects results are expected to contribute to all of the following expected outcomes:

- Improved availability of qualitative and quantitative data pertaining to the contribution of agroforestry to climate change adaptation and mitigation, biodiversity preservation, and to sustainable agriculture;
- Improved management of agroforestry systems (conventional, agroecological and/or organic), including agro-pastoral systems, in Africa;
- Enhanced capacities to evaluate the socioeconomic and environmental performance of agroforestry for climate change resilience;
- A strengthened agroforestry innovation ecosystem for better user acceptance and implementation of agroforestry in the African Union (AU).

Scope:

Achieving sustainable agricultural production that fosters both climate change mitigation and adaptation and biodiversity preservation and enhancement is a policy objective that implies finding a balance with farm productivity, socio-economic viability and wider sustainability goals. Agroforestry systems include both traditional and modern land-use systems where trees are managed together with crops and/or animal production systems in agricultural settings. These systems have the potential to increase ecosystem services – including soil carbon sequestration, water retention, erosion control, soil nutrients, pollination, pest- and disease-control – and biodiversity, while improving farming productivity, profitability and sustainability of farmers' incomes. Implementation of agroforestry in the EU and the AU needs to be boosted in order to maximise this potential. The management of agroforestry systems is critical for their positive impact on climate and the environment as well as to ensure a balance with productivity and profitability for farmers. This is essential to promote the uptake and long-term sustainability of agroforestry.

Proposals should address the following:

- Identification of the most suitable plant and animal species and breeds to be used in agroforestry for different geographic regions in Africa, generating sustainable ecosystems with positive impact on local communities, and on women, looking for models where this impact is greater. In vegetation management systems preference should be given to local species, to avoid potential unintended consequences linked to the introduction of alien species;
- Assessment of local multi-purpose agroforestry species and breeds with benefits for food, pharmaceutical uses as well as ecosystem functions for the soil, biodiversity and their functions in a vegetation mosaic;
- Assessment of specific agroforestry management measures aiming at preserving/enhancing biodiversity;
- Assessment of the potential of carbon farming^[1] as a possible future business for farmers and foresters, and analysis of its potential to contribute to reaching climate-neutrality in a few decades;
- Identification of the structural needs of agroforestry crops and animals in different geographical regions in Africa, including the analysis of production burdens, suggesting solutions and addressing traceability of all steps in the production chain to measure the effectiveness of solutions;
- Supporting this new value chain with knowledge and capacity building to be efficient, fair, and easily adopted, or not abandoned, by landowners and farmers;
- Establishing local agroforestry pilot plots.

Proposals must implement the "multi-actor approach" including a wide range of actors to ensure that knowledge and needs from various sectors, such as research, farmers/foresters, advisory services, are brought together.

This topic should involve the effective contribution of SSH disciplines.

Proposals should include a dedicated task, appropriate resources and a plan on how they will collaborate with other projects funded under this topic, as well under topic HORIZON-CL6-2021-CLIMATE-01-08: 'Agroforestry to meet climate, biodiversity and farming sustainability goals'.

Specific Topic Conditions:

Activities are expected to achieve TRL 3-5 by the end of the project – see General Annex B.

[1] https://ec.europa.eu/clima/eu-action/forests-and-agriculture/sustainable-carbon-cycles/carbon-farming_en

show less...

Scope of topic

More details on what?

Cross-cutting issues

Specific conditions – TRL required

Destination – higher goals

Details on the destination within the Work programme

Destination

Fair, healthy and environment-friendly food systems from primary production to consumption (2023/24)

National, EU and global food systems are facing sustainability challenges, from primary production to consumption that could jeopardise food and nutrition security. The farm to fork strategy, and its follow-up initiatives, aim to address these challenges and supports transition to more resilient and environmentally, socially and economically sustainable food systems on land and at sea that provide healthy diets for all and respect planetary boundaries. It is key to ensuring that the fit for 55 package[[<https://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:52021DC0550&from=EN>]] and the European Green Deal[[EUR-Lex - 52019DC0640 - EN - EUR-Lex (europa.eu)]] are successful and the UN Sustainable Development Goals (SDGs)[[THE 17 GOALS | Sustainable Development (un.org)]] are achieved. Research and innovation (R&I) under this destination will steer and accelerate the transition to sustainable, safe, healthy and inclusive food systems from farm to fork, ensuring food and nutrition security for all and delivering co-benefits for the environment, health, society and economy.

Sustainable, climate neutral and biodiversity friendly farming systems provide economic, social (including health), environmental and climate benefits, and are the main prerequisite for food and nutrition security. For farmers, who are the backbone of food systems and principal managers of natural resources, the new common agricultural policy (CAP) and the European Green Deal set ambitious targets and objectives concerning the sustainability and safety of feed, food and non-food production. These targets and objectives are included in the core European Green Deal policy priorities, in particular the farm to fork strategy, the EU biodiversity strategy for 2030, zero pollution ambitions and climate action, and their follow-up initiatives. R&I in line with the strategic approach to EU agricultural research and innovation[[<https://ec.europa.eu/programmes/horizon2020/en/news/final-paper-strategic-approach-eu-agricultural-research-and-innovation>]] will be key enablers for achieving these ambitious targets and objectives.

The **partnership on 'Accelerating farming systems transition: agroecology living labs and research infrastructures'** will unlock the potential of agroecology to make agri-food systems environmentally friendly and regenerative, climate-neutral, inclusive, competitive and resilient. It will enable farmers and value chain actors to successfully apply agroecology principles thanks to: i) a stronger R&I system integration, ii) improved and inclusive governance, iii) enhanced sharing of and access to knowledge, place-based tailored solutions and innovations; and iv) improved and transformative governance and policies.

Details on R&I effects that should be achieved with Destination

Besides the partnership, R&I under the destination will help farmers in monitor and manage natural resources (e.g. soil, water, habitats, ecosystems, biodiversity, etc.) within farms, ecosystems, landscapes, regions, cities, villages, etc., aiming at strengthening organic food and farming systems with the action plan for the development of organic production[[https://eur-lex.europa.eu/resource.html?uri=cellar:13dc912c-81a5-11e5-b85c-01aa75ed71a1.0003.02/D0C_1&format=PDF]]. New knowledge and innovative solutions will also promote plant health, reduce farmer's dependency on pesticides and reverse biodiversity loss.

R&I will also:

- reduce the environmental impacts of and pollution from food value chains (see Destination 'Clean environment and zero pollution');
- help transform urban food systems, including via the use of nature-based solutions in the context of the New European Bauhaus initiative (see Destination 'Resilient, inclusive, healthy and green rural, coastal and urban communities'); and
- improve the governance of food systems and further develop digital and data-driven innovation ecosystems for sustainable, healthy and inclusive food systems (see Destination 'Innovative governance, environmental observations digital solutions in support of the Green Deal').

In addition, R&I under the **partnership on 'Sustainable food systems for people, planet and climate'** will accelerate the transition towards sustainable, healthy and inclusive food systems in Europe and beyond via EU-wide targeted research and innovation. It will help to close knowledge gaps, increase health and food literacy, and deliver innovative solutions, e.g. social innovation, which provide co-benefits for nutrition, the environment, climate, circularity and communities. It will also leverage investments and align multiple actors towards common goals and targets and help further build up the European Research Area in order to support the transformation of sustainable food systems at various scales from local to global.

The EU also aims to promote a **global transition to sustainable food systems**. It's relationship with Africa is a key priority. Targeted R&I activities, in particular under the EU-Africa Partnership on Food and Nutrition Security and Sustainable Agriculture (FNSSA) and global initiatives involving international research consortia, will help achieve this ambition and contribute to the AU-EU High Level Policy Dialogue (HLPD) on Science, Technology and Innovation.

In line with following **Expected impact of Destination** in food systems, a comprehensive and integrated response to current and future challenges benefiting people, nature and economic growth in Europe and in Africa will be provided. Advances will be made particularly in the

In encouraging multi-actor approaches and to be more effective in achieving impact, the proposals in this destination shall, where relevant, be complementary or build on synergies with the activities of the EIT Knowledge and Innovation Communities, such as EIT Food.

Where appropriate, proposals are encouraged to cooperate with actors such as the European Commission Knowledge Centre for Global Food and Nutrition Security[[https://knowledge4policy.ec.europa.eu/global-food-nutrition-security_en]] and the Africa Knowledge Platform[[<https://africa-knowledge-platform.ec.europa.eu/>]], also for the purpose of dissemination and exploitation of results.

Expected impact

Proposals for topics under this destination should set out a credible pathway contributing to **fair, healthy, safe, climate- and environment-friendly, sustainable and resilient food systems from primary production to consumption, ensuring food and nutrition security for all within planetary boundaries** in Europe and across the world.

More specifically, proposed topics should contribute to one or more of the following impacts:

- enable **sustainable farming systems** that i) provide consumers with affordable, safe, healthy and sustainable food, ii) increase the provision of ecosystem services, iii) restore and strengthen biodiversity, iv) minimise pollution and pressure on ecosystems and greenhouse gas emissions, v) foster plant, animal and public health, vi) improve animal welfare, and vii) generate fair economic returns for farmers;
- enable **sustainable fisheries and aquaculture**, in marine and inland waters, increasing aquatic multi-trophic biomass production in a way compatible with the protection of aquatic ecosystems and biodiversity, and the diversification of fisheries and aquaculture products, for fair, healthy, climate-resilient and environment-friendly food systems with a lower impact on aquatic ecosystems and improved animal welfare;

accelerate the transition to **sustainable, healthy and inclusive food systems**, delivering co-benefits for climate change mitigation and adaptation, environmental sustainability and circularity, sustainable healthy diets and nutrition, food poverty reduction, empowered citizens and communities, and flourishing food businesses, while ensuring food safety and the economic sustainability of EU food systems during the transition.

show less...

Topic conditions and documents

Topic conditions and documents

General conditions

1. **Admissibility conditions:** described in Annex A and Annex E of the Horizon Europe Work Programme General Annexes

Proposal page limits and layout: described in Part B of the Application Form available in the Submission System

2. **Eligible countries:** described in Annex B of the Work Programme General Annexes

A number of non-EU/non-Associated Countries that are not automatically eligible for funding have made specific provisions for making funding available for their participants in Horizon Europe projects. See the information in the Horizon Europe Programme Guide.

3. **Other eligibility conditions:** described in Annex B of the Work Programme General Annexes

The following additional eligibility criteria apply: due to the specific challenge of this topic, in addition to the minimum number of participants set out in the General Annexes, consortia must include at least three independent legal entities established in Africa. International organisations with headquarters in a Member State or associated country are exceptionally eligible for funding.

Due to the scope of this topic, legal entities established in all African Union member states* are exceptionally eligible for Union funding. * "African Union member states" includes countries whose membership has been temporarily suspended.

The following additional eligibility criteria apply: the proposals must apply the multi-actor approach. See definition of the multi-actor approach in the introduction to this work programme part.

The following additional eligibility criteria apply: the places of establishment of at least two of these legal entities must be in the same geographical region of Africa (as defined by the African Union: https://au.int/en/member_states/countryprofiles2).

4. **Financial and operational capacity and exclusion:** described in Annex C of the Work Programme General Annexes

5. **Evaluation and award:**

- Award criteria, scoring and thresholds are described in Annex D of the Work Programme General Annexes
- Submission and evaluation processes are described in Annex F of the Work Programme General Annexes and the Online Manual
- Indicative timeline for evaluation and grant agreement: described in Annex F of the Work Programme General Annexes

6. **Legal and financial set-up of the grants:** described in Annex G of the Work Programme General Annexes

7. **Specific conditions:** described in the specific topic of the Work Programme

Documents

Call documents:

Standard application form – call-specific application form is available in the Submission System

Standard application form (HE RIA, IA)

Standard evaluation form – will be used with the necessary adaptations

Standard evaluation form (HE RIA, IA)

MGA

HE General MGA v1.0

Additional documents:

HE Main Work Programme 2023–2024 – 1. General Introduction

HE Main Work Programme 2023–2024 – 9. Food, Bioeconomy, Natural Resources, Agriculture and Environment

HE Main Work Programme 2023–2024 – 13. General Annexes

HE Programme Guide

HE Framework Programme and Rules for Participation Regulation 2021/695

HE Specific Programme Decision 2021/764

EU Financial Regulation

Rules for Legal Entity Validation, LEAR Appointment and Financial Capacity Assessment

EU Grants AGA – Annotated Model Grant Agreement

Funding & Tenders Portal Online Manual

Funding & Tenders Portal Terms and Conditions

Funding & Tenders Portal Privacy Statement

[show less...](#)

General conditions of topic

Special conditions of topic

Topic important documents

Links to additional documents



Partner search announcements

Partner search announcements

Searches of partners to collaborate on this topic

35 [View / Edit](#)

LEARs, Account Administrators or self-registrants can publish partner requests for open and forthcoming topics after logging into this Portal, as well as

Search and filter facility



Search results

General topic information

Published

Search by name, description... Expertise request, Expertise offer

35 items found Sort by

<p>Rural Agency for Community Development and Assistance(RACIDA) <input type="button" value="Organisation"/> <input type="button" value="Contact"/></p> <p>RACIDA is an NGO with its headquarters in Kenya currently implementing projects in Kenya, Somalia, Ethiopia, and South Sudan under six core programs: W.A.S.H, food security, governance/peace and security, education, health and nutrition, natural resource management. Our mission is to enhance self reliance and prosperity amongst vulnerable pastoralist communities living in Arid and Semi Arid Lands. Contact us- linda.shikuku@racida.org / mohamoud@racida.org</p> <p>Organisation type Non-governmental organization Type of request Expertise offer Country  Kenya Request date 20 Dec 2022 Status Published</p>	<p>TECH2MARKET SPOLKA Z OGRANICZONA ODPOWIEDZIALNOSCIA <input type="button" value="Organisation"/> <input type="button" value="Contact"/></p> <p>Tech2Market is a very dynamic and experienced company, especially in EU projects. We can help as a member of consortium in the following activities within project: - dissemination/communication - dissemination/communication - dissemination/communication - dissemination/communication - dissemination/communication - dissemination/communication</p> <p>Type of request Expertise offer Request date 21 Dec 2022</p>	<p>FINNOVAREGIO <input type="button" value="Organisation"/> <input type="button" value="Contact"/></p> <p>Finnova is a European foundation based in Brussels specialised in dissemination, exploitation, communication and also promoting and increasing impact of Horizon Europe results and outputs. We organise high impact events such as Accelerations, Hackathons, the Startup Europe Awards with the EC... We are experienced in Horizon Europe projects. In case of interest, please contact us at: juan.viesca@finnova.eu, www.finnova.eu</p> <p>Organisation type Other Type of request Expertise offer Country  Belgium Request date 21 Dec 2022 Status Published</p>
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Click on title to see more details

Contact organisation (must be logged in)

Submission service

Forthcoming or closed topic

Start submission
The submission system is planned to be opened on the date stated on the topic header.

Start submission
To access the Electronic Submission Service, please click on the submission-button next to the **type of action** and the **type of model grant agreement** that corresponds to your proposal. You will then be asked to confirm your choice, as it cannot be changed in the submission system. Upon confirmation, you will be linked to the correct entry point.
To access existing draft proposals for this topic, please login to the Funding & Tenders Portal and select the My Proposals page of the My Area section.

Please select the type of your submission:

HORIZON Research and Innovation Actions [HORIZON-RIA], HORIZON Lump Sum Grant [HORIZON-AG-LS]

[Start submission](#)

[Need help?](#)

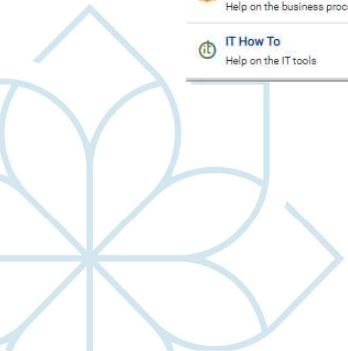
Select to enable submission

Click to start submission process

Click for quick assistance

For grants (funding)

- [Online manual](#)
Help on the business process
- [IT How To](#)
Help on the IT tools











Topic related FAQ

Topic related FAQ

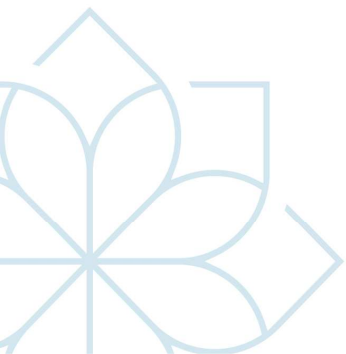
There are no FAQ related to this topic.

Topic FAQ if no FAQ's on publishing date

Topic related FAQ

-  **Under Marie Skłodowska-Curie Postdoctoral Fellowships (MSCA-PF), which scientific panel should the researcher choose for his proposal? Must it be in the field of their highest degree diploma?**
 Marie Skłodowska-Curie actions have a bottom-up approach, meaning that proposals from all scientific areas (including those covered by EURATOM) are eligible for funding. The proposal...
-  **Under Marie Skłodowska-Curie Postdoctoral Fellowships (MSCA-PF), will all sections of the proposal Part B be evaluated, or only those sections to which the page limit is applied?**
 All sections of the proposal will be included in the evaluation. The 10-page limit is applied only to part B1 - sections 1 to 3 (combined). The reason for this is not to cause disadv...
-  **Under Marie Skłodowska-Curie Postdoctoral Fellowships (MSCA-PF), what is the difference between subcriteria 1.4 and 2.1?**
 Under subcriterion 1.4 (Quality and appropriateness of the researcher's professional experience, competences and skills), applicants should demonstrate how the researcher's existing ...
-  **Under Marie Skłodowska-Curie Postdoctoral Fellowships (MSCA-PF), how should applicants address the questions of Part A (Role of Participating Organisations) and Part B (Capacity of the Participating Organisations)?**
 In European Fellowships (MSCA-PF-EF), Part A (Role of participating organisation) is relevant only for the beneficiary. In Global Fellowships (MSCA-PF-GF), Part A (Role of participa...
-  **Under MSCA Postdoctoral Fellowships (MSCA-PF), what kind of documents does the applicant have to submit in order to justify career breaks (e.g. due to maternity/parental leave) that would not count towards the maximum amount of research experience?**
 No supporting documentation demonstrating the researcher's eligibility will have to be submitted to the Research Executive Agency (REA) at the point of proposal submission. However, ...
-  **Under MSCA-PF, would a European Fellowships proposal that received a score below 70% in MSCA-2021-PF be eligible if submitted as a Global Fellowship in MSCA-2022-PF (or vice-versa) by the same recruiting organisation and individual researcher?**
 The proposal would be considered eligible for re-submission, provided that the other eligibility conditions are respected. A proposal previously submitted under MSCA-2021-PF-EF and s...
-  **Under MSCA-PF, would a Global Fellowship proposal that scored below 70% in MSCA-2021-PF, be eligible in MSCA-2022-PF if involving the same recruiting organisation and individual researcher but a different Associated Partner for the outgoing phase?**
 The proposal would be considered as eligible for resubmission, provided the other eligibility conditions are respected. The MSCA Work Programme definition of a resubmission for a Glo...
-  **Under Marie Skłodowska-Curie Postdoctoral Fellowships (MSCA-PF), how are researchers compared during the evaluation with regard to their different levels of experience?**
 The assessment of the researcher is a key element of the 'Excellence award' criterion 1.4 'Quality and appropriateness of the researcher's professional experience, competences and sk...

Exapmle of FAQs for MSCA Postdoctoral fellowships



Get support

Get support

Please read carefully all provisions below before the preparation of your application.

Online Manual is your guide on the procedures from proposal submission to managing your grant.

Horizon Europe Programme Guide contains the detailed guidance to the structure, budget and political priorities of Horizon Europe.

Funding & Tenders Portal FAQ – find the answers to most frequently asked questions on submission of proposals, evaluation and grant management.

Research Enquiry Service – ask questions about any aspect of European research in general and the EU Research Framework Programmes in particular.

National Contact Points (NCPs) – get guidance, practical information and assistance on participation in Horizon Europe. There are also NCPs in many non-EU and non-associated countries ('third-countries').

Enterprise Europe Network – contact your EEN national contact for advice to businesses with special focus on SMEs. The support includes guidance on the EU research funding.

IT Helpdesk – contact the Funding & Tenders Portal IT helpdesk for questions such as forgotten passwords, access rights and roles, technical aspects of submission of proposals, etc.

European IPR Helpdesk assists you on intellectual property issues.

CEN-CENELEC Research Helpdesk and ETSI Research Helpdesk – the European Standards Organisations advise you how to tackle standardisation in your project proposal.

The European Charter for Researchers and the Code of Conduct for their recruitment – consult the general principles and requirements specifying the roles, responsibilities and entitlements of researchers, employers and funders of researchers.

Partner Search Services help you find a partner organisation for your proposal.

Most important source of help!

show less...



Aligning proposals with Horizon Europe priorities



Six EC priorities in 2019-2024

A European Green Deal

- to be the first climate-neutral continent by becoming a modern, resource-efficient economy.

A Europe fit for the digital age

- empower people with a new generation of technologies.

An economy that works for people

- create a more attractive investment environment and quality jobs, especially for young people and small businesses.

A stronger Europe in the world

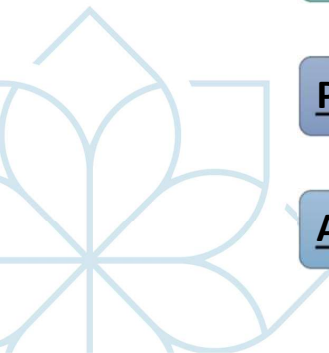
- championing multilateralism and a rules-based global order.

Promoting our European way of life

- protect the rule of law , to stand up for justice and the EU's core values.

A new push for European democracy

- protect our democracy from external interference such as disinformation and online hate messages.



Link between policy priorities and project results



Impact pathways to track progress

Scientific impact

- Creating high quality new **knowledge**
- Stengthening **human capital** in R&I
- Fostering **diffusion** of knowledge and Open Science



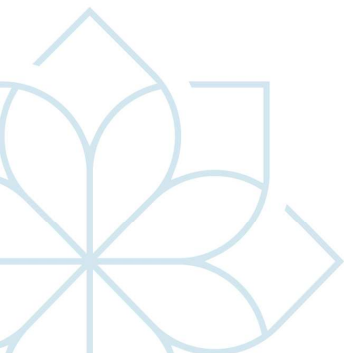
Societal impact

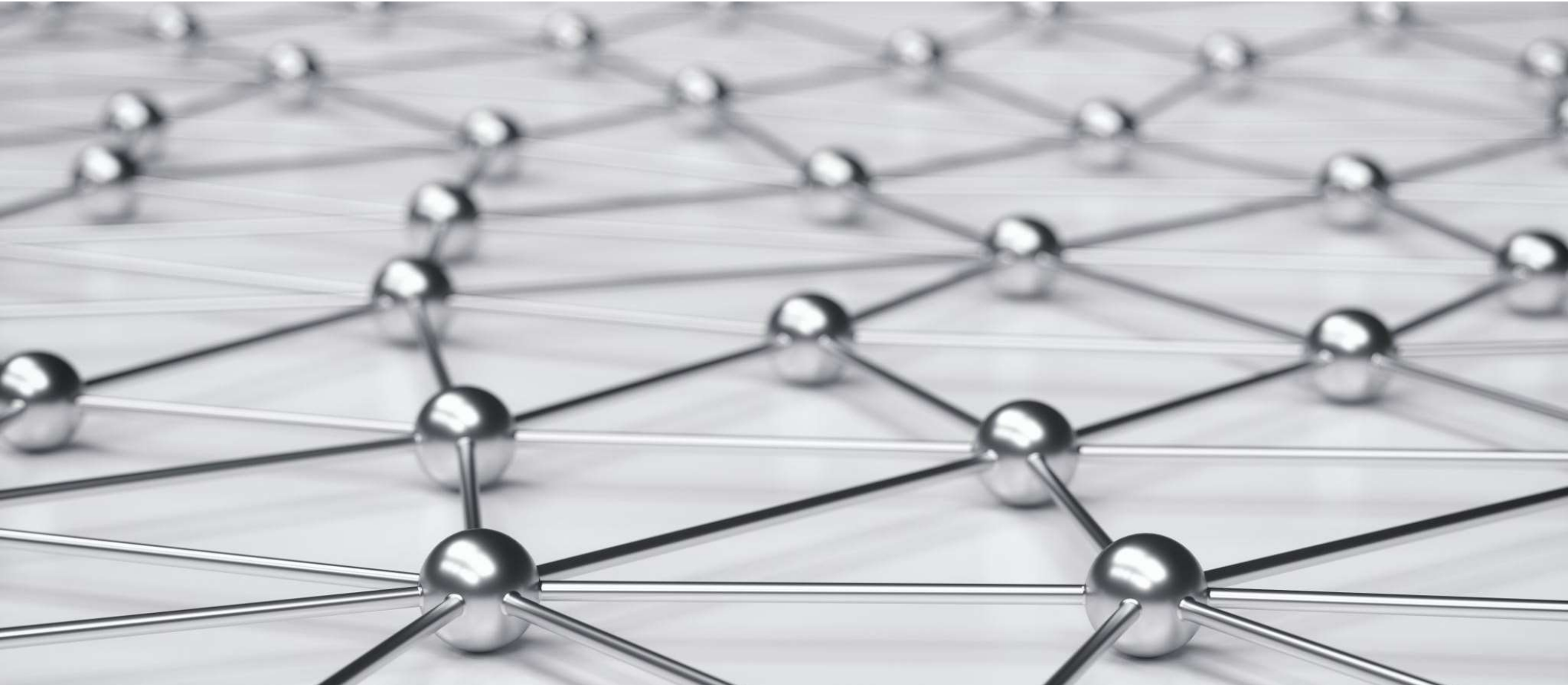
- Addressing EU policy priorities & global **challenges**
- Delivering **benefits and impact** via R&I missions
- Strengthening the **uptake** of R&I in society



Economic impact

- Generating innovation-based **growth**
- Creating more and better **jobs**
- Leveraging **investments** in R&I





Consortium building and partnership

Funding and Tenders portal – SEDIA – Single Electronic Data Interchange Area

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/home>

European Commission | Funding & tender opportunities
Single Electronic Data Interchange Area (SEDIA)

EN Register Login

HOME SEARCH FUNDING & TENDERS HOW TO PARTICIPATE PROJECTS & RESULTS WORK AS AN EXPERT SUPPORT

Find calls for proposals and tenders

Search calls for proposals and tenders by keywords, programmes...

EU Programmes

Asylum, Migration and Integration Fund (AMIF)	Border Management and Visa Policy Instrument (BMVI)	Citizens, Equality, Rights and Values Programme (CERV)	Connecting Europe Facility (CEF)	Creative Europe Programme (CREA)	Customs Control Equipment Instrument (CCEI)
Customs Programme (CUST)	Digital Europe Programme (DIGITAL)	Erasmus+ (ERASMUS+)	EU External Action (RELEX)	EU4Health Programme (EU4H)	Euratom Research and Training Programme (EURATOM)
Europe Direct (ED)	European Maritime, Fisheries and Aquaculture Fund (EMFAF)	European Parliament (EP)	European Social Fund + (ESF)	European Solidarity Corps (ESC)	
Fiscals Programme (FISC)	Horizon Europe (HORIZON)	Information Measures for the EU Cohesion policy (IMREG)	Innovation Fund (INNOVFUND)	Internal Security Fund (ISF)	Interregional Innovation Investments Instrument (I3)
Just Transition Mechanism (JTM)	Justice Programme (JUST)	Neighbourhood, Development and International Cooperation Instrument – Global Europe (NDICI)	Pilot Projects and Preparation Actions (PPPA)	Programme for the Environment and Climate Action (LIFE)	Programme for the Protection of the Euro against Counterfeiting (PERICLES IV)
Promotion of Agricultural	Research Fund for Coal &	Single Market Programme	Social Prerogative and	Technical Support	Union Anti-fraud

Click here!

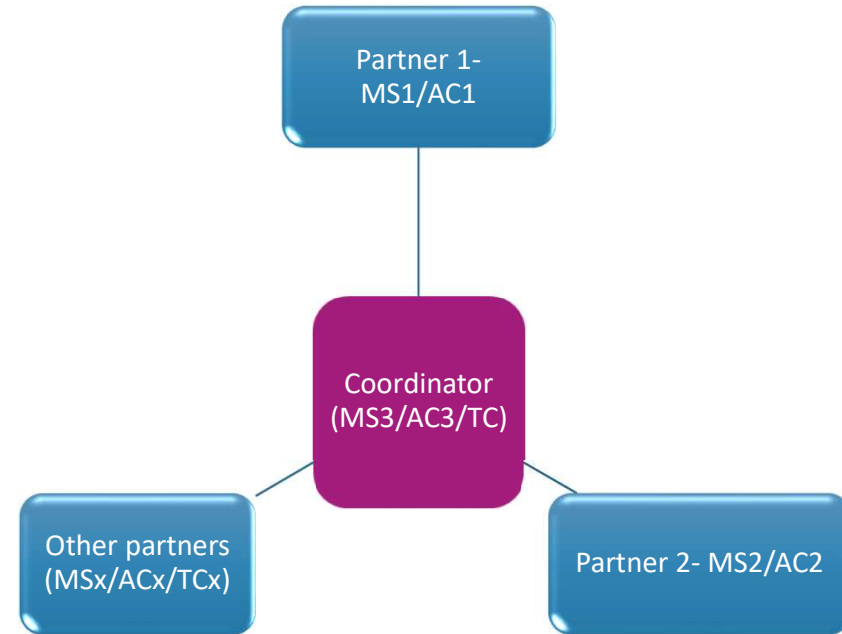
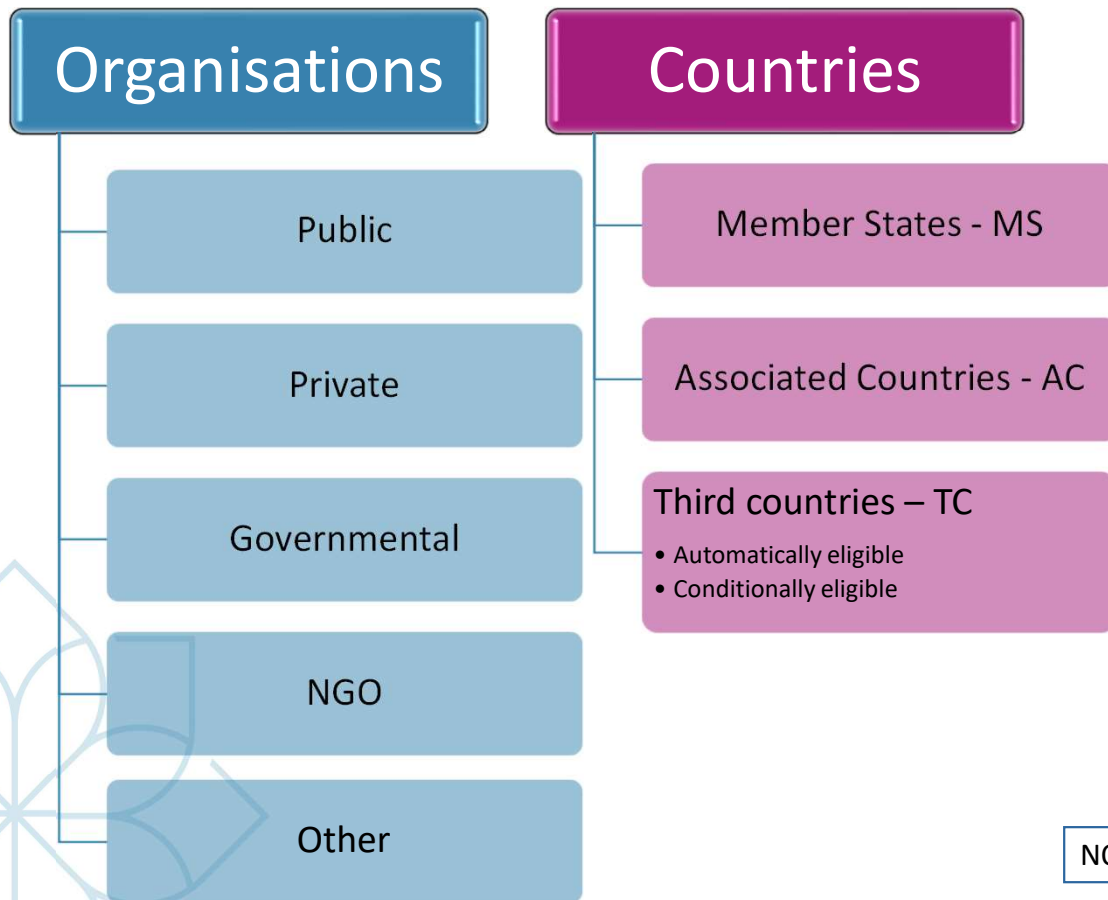
Single gateway for all exchanges: Funding and Tenders Portal

- Deep integration of IT tools and services in the portal
- Uniform experience
- Common business processes

Electronic-only paperless process flows

- Digital sealing of documents
- Digital signature on all formal documents replacing blue-ink signatures
- Single, common document repository
- Full traceability and audit trail ensured (who-what-when)
- Predefined business rules in the IT suite ensure compliance

Who can participate?



NOTE: Minimum 1 partner must be from MS

In which role to participate?

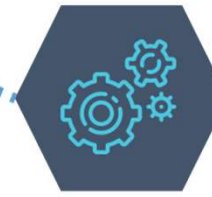
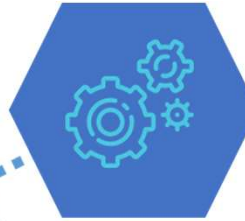


Beneficiary

- Signs the project
- Has all rights and obligations

Associated partner

- Does work but can NOT declare costs



Affiliated entity

- With a legal or capital link with the beneficiary
- Does work and may declare costs

Third party providing contributions

- Does NOT do work just give in-kind contributions
- The beneficiary may declare the costs of the contributions

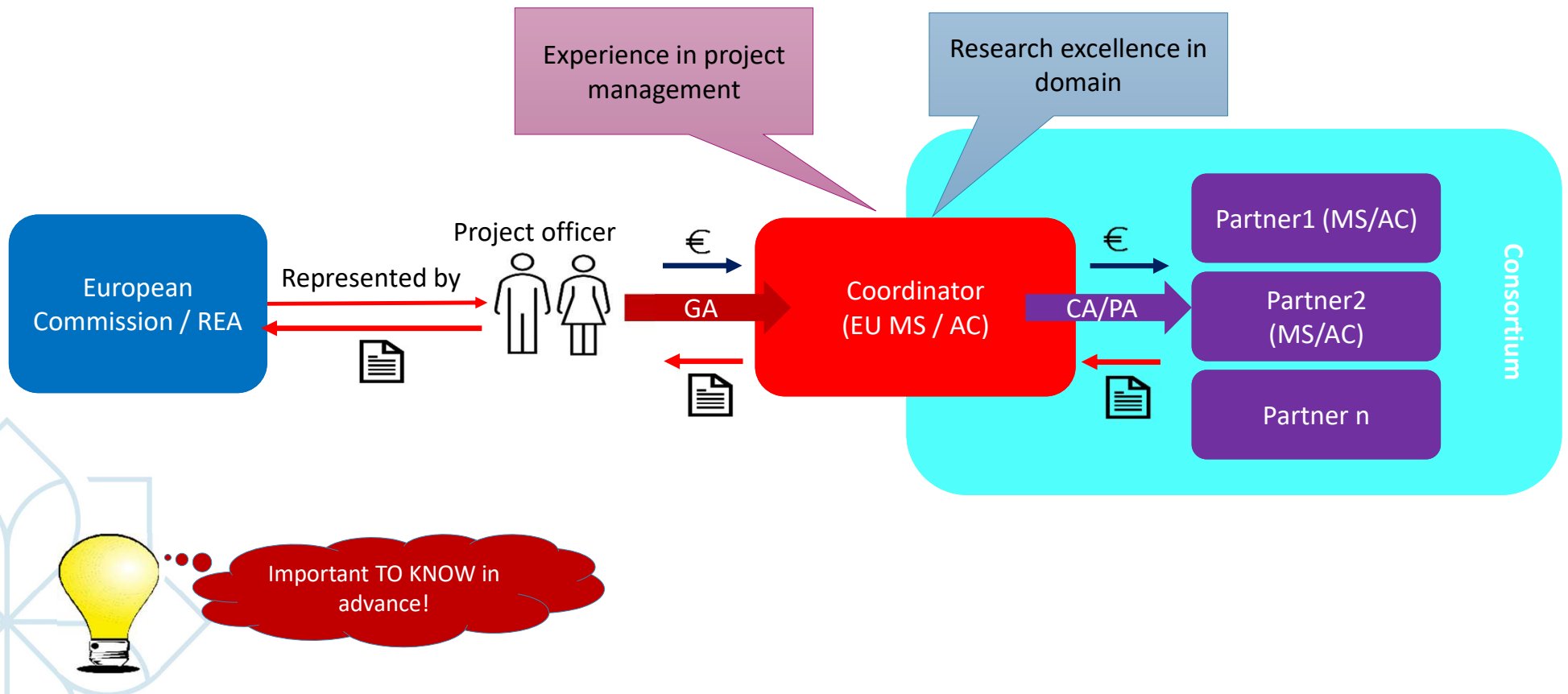
Subcontractor

- Does work and invoices the beneficiary
- The beneficiary may declare the invoice

Experts



Workflow in EU funded projects



Project officer (EC/REA)

Represents European Commission in technical and financial implementation of GA


Approves or rejects periodic and final reports

Evaluates project implementation – technical performance and costs

Only Co-ordinator contacts PO

PO is your **best friend in implementation** of the project

PO **knows best how to implement GA** and is your primary source of information – but don't misuse it.



I am here to help you!
Not to work for you so
call me only when there
is a real need!

Co-ordinator (institution/person)

Role:

- The partner with the **greatest responsibility for the realization** of the project
- **Directly responsible to the European Commission** for the realization of funds
- **Signs the "Grant Agreement"** with the EC on behalf of all members of the consortium
- It **formulates the "Consortium agreement"** defining the mutual rights and obligations
- **Cares about all partners in the project**, their regular participation, implementation of all activities, achievement of goals, etc.

Advantages :

- Has a **complete control** over the project and budget
- Appoints a **project manager**
- Has a **direct contact with EC** and their staff
- **Chair** the project management committee
- Has a **preferential treatment** when exploiting project results and rights
- **Gains "visibility" and publicity** in dissemination actions

Disadvantages :

- **Significant engagement of personnel and resources** (management, administration, finance)
- The **level of responsibility** resulting from the signed GA with the EC and the CA
- **Time consuming** role

- Experienced in project management
- Experienced and excellence in the discipline covered by the project
- Experienced working with large group of people
- ...

Beneficiaries

They **sign** the prepared "**Consortium agreement**"

If necessary, they **prepare and sign** the "**Partnership agreement**"

They **carry out activities** according to a pre-agreed workplan and time schedule

They **enable the unhindered achievement** of project goals

They **provide necessary support to the coordinator** to achieve the goals and results

They **report to the coordinator** about the **implementation** of project activities

They report to the coordinator about the **expenditure** of funds

They report to the coordinator in a **timely manner about possible problems** in the implementation

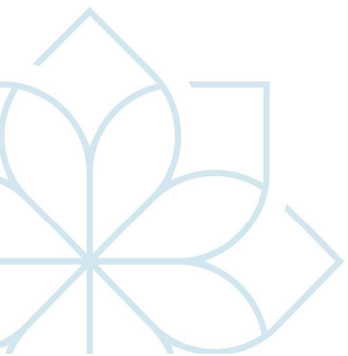
They are **responsible** for their part of the activities and allocated budget



Establishing Consortium

Information about partner:

- **Monthly personnel costs (hourly rate)**
- **Institutional profile and PIC**
- **Short CVs of key persons participating in the project from the institution**
- **A2 form**
- **Technical contribution (if needed)**

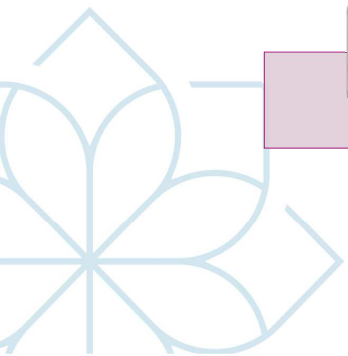


Number of partners per consortium

Number of partners depends on:

- Project's topic (volume and scope of research)
- Number of tasks (Tasks and WPs)
- Type of project (RIA; IA; CSA)
- Other conditions from Work Programme

Experienced co-ordinator is very much important!!!



Finding a partners

Partner search tools:

CORDIS portal

Previously funded projects

Info sessions and events

NCPs, EEN

Existing contacts

Chamber of Commerce

Funding and Tender portal

Social networks



Must be proactive and not to wait !!!

Criteria for partner selection

- ❑ interest and motivation
- ❑ inherent abilities in the same field
- ❑ experience in EU R&I projects
- ❑ access to the local market, contacts
- ❑ English language skills
- ❑ resources (incl. Human resources)
- ❑ critical mass

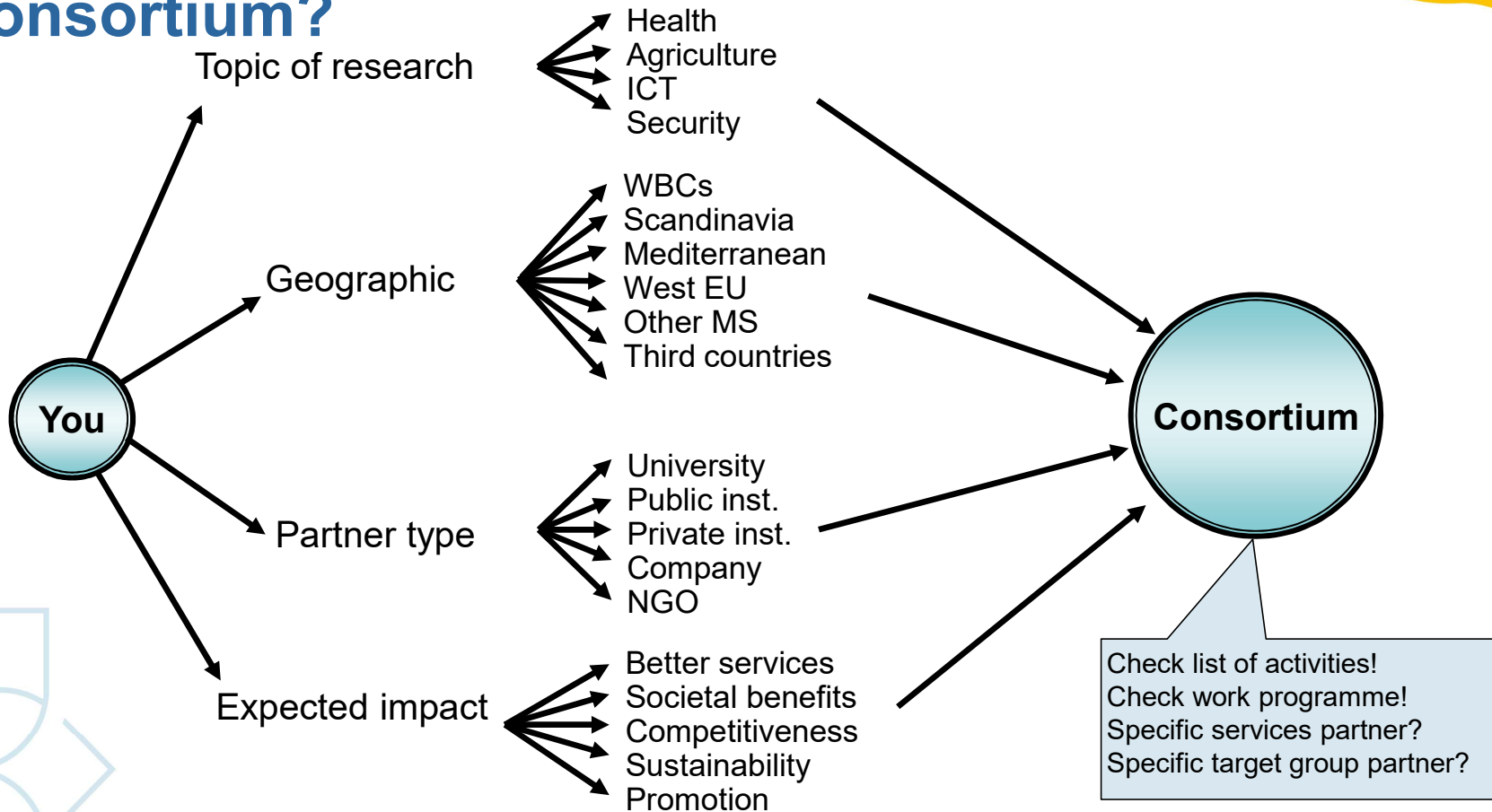


Key questions for partner selection:

- Is it reliable?
- Is it suitable for the purpose and needs of the project?
- Do they have the necessary resources as an organization?
- Do they bring added value as a consortium member?
- Do they contribute to gender equality with their participation?



How to think when composing consortium?



Complementarity of partners in consortium

in terms of:

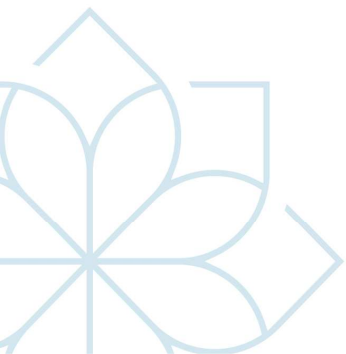
expertise/qualifications for the realization of research

meeting the minimum rules according to the work program

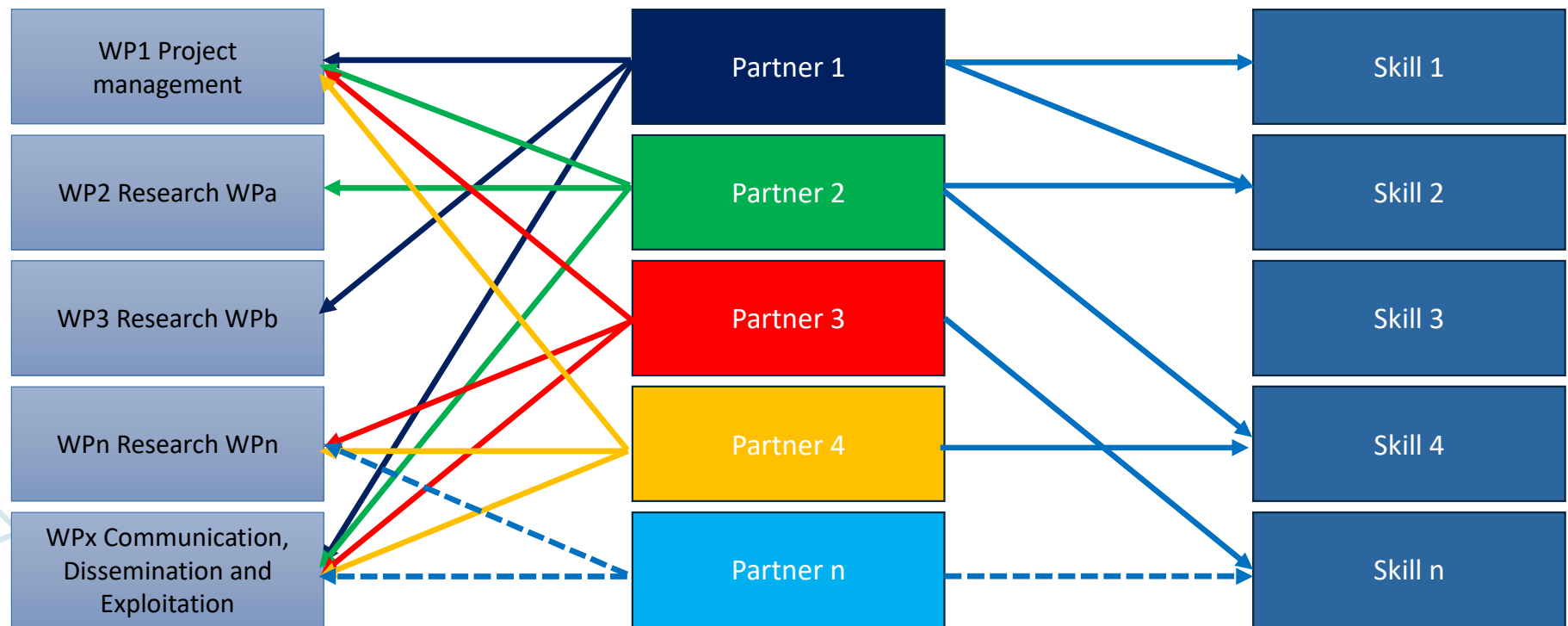
adequate geographical distribution (European component)

different types of organization (e.g., academic institution, SME, etc.)

the quality of human resources for project implementation



„Skill matrix“ in consortium



Some tips for partner search

Be pragmatic!

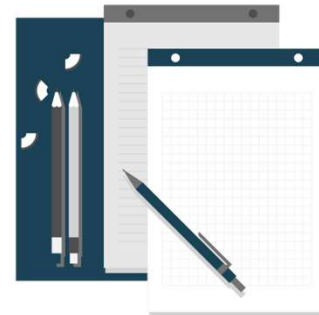
- Talk with colleagues at conferences, seminars and other gatherings
- Invite them to your project
- Ask them to include you in their project
- Keep in touch even after the project

Be prepared!

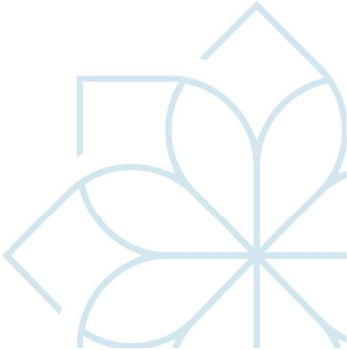
- Don't go to networking events without a clear idea and vision of a project
- Bring business cards and other promotional material useful for presentation!

Be visible!

- Publish an institution profile or a personal profile and search for potential partners on thematic partner platforms



Any question?





**Thank you for your
attention!!!**